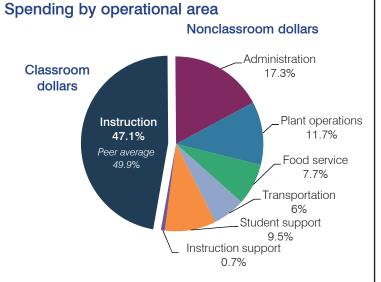
Yarnell Elementary School District

Yavapai County

Efficiency peer groups 11 and T-11, Achievement peer group 19 Legislative district(s): 1

District size, location: Students attending: Number of schools: Very small, Rural 35 1

OPERATIONAL EFFICIENCY



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
	Cost per pupil	\$3,677	\$3,013	\$780
Administration	Students per administrative position	19	29	67
Plant operations	Cost per square foot	\$5.18	\$6.80	\$6.09
	Square footage per student	481	370	153
Food service	Cost per meal equivalent	\$8.90	\$5.66	\$2.79
Transportation	Cost per mile	\$1.26	\$1.55	\$3.66
Transportation	Cost per rider	\$1,149	\$1,620	\$1,071

Per pupil spending

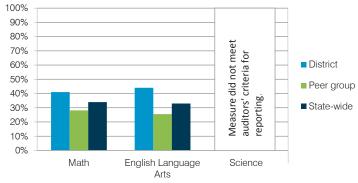
Per pupil spending			Peer	State		
	Di	strict	average	average		
Spending by area	2014	2015	2015	2015		
Instruction	\$ 13,021	\$ 9,990	\$ 8,258	\$ 4,105		
Administration	4,519	3,677	3,013	780		
Plant operations	3,107	2,492	2,390	930		
Food service	1,736	1,627	967	417		
Transportation	2,077	1,268	1,127	371		
Student support	2,333	2,026	664	613		
Instruction support	139	141	572	442		
Total operational	\$26,932	\$21,221	<u>\$ 16,991</u>	<u>\$ 7,658</u>		
Land and buildings	\$ 14	\$ 890	\$ 961	\$ 641		
Equipment	1.001	φ 050 551	φ 501 582	383		
Interest	1,001	26	40	225		
Other	494	75	90	150		
Total nonoperational	<u>\$ 1,509</u>	<u>\$ 1,542</u>	<u>\$ 1,673</u>	<u>\$ 1,399</u>		
Total per pupil spending	<u>\$28,441</u>	<u>\$22,763</u>	<u>\$ 18,664</u>	<u>\$ 9,057</u>		

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUE

Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	92%	94%	94%
Graduation rate (2014)	N/A	N/A	N/A
Poverty rate (2014)	30%	31%	23%
Students per teacher	7.5	12.9	18.6
Average teacher salary	\$40,067	\$43,855	\$46,008
Average years of teacher experience	14.9	12.6	11.0
Percentage of teachers in first 3 years	0%	9%	20%

Students who met state standards



Financial stress assessment

Overall financial stress level: Low

Measure: 2013 through	Assessment			
Change in number of dis	Small school adjustment			
Spending exceeded ope	No overspending			
Spending increase electi	No election held			
Operating reserve percer	2.7%, Varying			
Years of capital reserve h	1 to 3 years			
Current financial and inte	Compliant			
Low	Moderate	High		

Per pupil revenues

		Peer	State							
Di	strict		average							
2014	2015	2015	2015							
\$ 1,612	\$ 908	\$ 2,858	\$ 1,299							
5,141	5,237	4,521	3,517							
15,656	15,808	13,591	4,248							
\$22,409	\$21,953	\$20,970	\$ 9,064							
Select revenues from common sources										
\$13,699	\$ 9,831	\$ 9,139	\$ 5,303							
1,613	1,884	3,089	1,167							
279	424	159	78							
Number of peers										
Select revenues from less common sources receiving										
\$ 0	\$ 0	0 0	0 of 53							
15,656	14,459	41 o	f 53							
0	0	30	f 53							
0	0	7 o	f 53							
	2014 \$ 1,612 5,141 15,656 \$22,409 on sources \$ 13,699 1,613 279 on mon so \$ 0 15,656 0	\$ 1,612 \$ 908 5,141 5,237 15,656 15,808 \$22,409 \$21,953 on sources \$ 13,699 \$ 9,831 1,613 1,884 279 424 sources \$ 0 \$ 0 15,656 14,459 0 0 0	2014 2015 2015 \$ 1,612 \$ 908 \$ 2,858 5,141 5,237 4,521 15,656 15,808 13,591 \$22,409 \$21,953 \$20,970 on sources \$3,699 \$ 9,831 \$ 9,139 1,613 1,884 3,089 279 424 159 mmon sources rece \$ 0 \$ 0 0 0 15,656 14,459 41 0 0 0 3 0							

Yarnell ESD—page 2

Classroom dollar percentage

Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Percentage:	56.4	57.8	57.1	54.2	53.2	43.7	51.6	50.0	49.3	52.3	53.2	49.8	51.6	48.3	47.1

OPERATIONAL TRENDS Fiscal years as indicated

5-year spending trend (2010 through 2015)

Student enrollment decreased by 33 percent, which contributed to the 16 percent increase in total operational spending per pupil, adjusted for inflation. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 52.3 to 47.1 percent. As a percentage of total operational spending, all nonclassroom areas also varied year to year, as is common for very small districts.

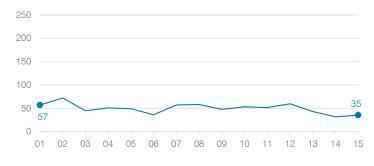
Total operational and instructional spending per student (inflation adjusted to 2015 dollars)



Changes in operational spending percentages



Students attending





11

10

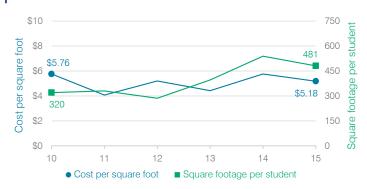
Plant cost per square foot and square footage per student

12

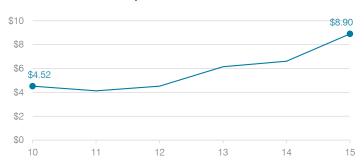
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Food service cost per meal



Transportation costs per mile and per rider



Arizona Office of the Auditor General